



THE NATIONAL
WWI MUSEUM
AND MEMORIAL



2024 ANNUAL REPORT



THE NATIONAL WWI MUSEUM AND MEMORIAL
IS AMERICA'S LEADING INSTITUTION DEDICATED
TO REMEMBERING, INTERPRETING AND
UNDERSTANDING THE GREAT WAR AND ITS
ENDURING IMPACT ON THE GLOBAL COMMUNITY.

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DEAR FRIENDS,

When the world seems to shift on its axis, having trusted partners to navigate the way forward becomes invaluable. This is precisely where you—our dedicated supporters of the National WWI Museum and Memorial—make a profound difference. Your generosity transforms our ability to preserve history and share its lessons, creating ripples of impact that extend far beyond our walls.

Because of you, thousands of teachers now bring WWI history to life with confidence and authenticity. We've witnessed firsthand how students' eyes light up when they connect with the personal stories of those who lived through this pivotal era—young minds that you are helping to shape into tomorrow's thoughtful leaders and engaged citizens.

Your commitment honors the sacred trust of veterans whose sacrifices we must never forget. When visitors stand silently before the Memorial you help maintain, they experience a powerful moment of reflection that connects generations across time. Many tell us these moments have changed their understanding of service, sacrifice and the true cost of freedom.

In our fragmented world where meaningful connections are increasingly rare, you've created a space where people discover their shared humanity through history. A recent visitor wrote:

"I came expecting to learn facts but left understanding how the past shapes who we are today—this experience has changed me."

The challenges of our current moment make your partnership in this mission not just valuable, but essential. Every exhibit you make possible, every artifact you help preserve and every educational program you support builds a bridge between past and present—illuminating a path toward a more peaceful future.

You belong to a special community who understands that remembering history isn't about dwelling in the past but about creating a more compassionate and enlightened future. Your choice to support this work reflects your personal values and vision for the world.

Thank you for being the heart of this vital mission. Your legacy lives in every life touched by the stories we tell.

Sincerely,



Dr. Matthew Naylor
President and CEO



Thomas F. Whittaker
Board of Trustees Chair

MUSEUM AND MEMORIAL UPGRADES



"The only way to win World War III is to prevent it."

—Dwight Eisenhower, American General and President

"TODAY WAS THE FIRST TIME I FELT LIKE I BELONGED IN A MUSEUM."

December 2024 visitor

MAIN GALLERY TRANSFORMATION

The ongoing renovations to the Main Gallery continued with significant upgrades to multiple exhibits. These upgrades mark the most extensive renovations to the Museum and Memorial since the 2006 opening. Plan your visit for summer 2025 to experience the exhibits for yourself!

EPILOGUE

A World Transformed uses state-of-the-art technology projected on the back and side walls of the room, a narrative environmental film surrounds guests with large-scale, floor to ceiling visuals and ask the question – is lasting peace possible?

INTO THE TRENCHES

Guests can now step inside the trenches and immerse themselves in five different trench settings. Additional cast figures and props, created using 3D scans of live models, have been added to enhance the experience.

THE RENAULT FT-17 TANK

Repositioned for a more complete view, the new tank exhibit allows guests the ability to see real-life battle damage on its side.

BATTLESCAPE

A newly-produced immersive film is projected onto the inner surface of a recreated battle crater, allowing visitors to access deeply affecting scenes that graphically depict the horrific reality of WWI artillery.

CASUALTIES

A new, fully-themed display – a field hospital, evocative of a bombed-out church that would have been repurposed for treating the wounded – gives guests a peek into the workings of a field hospital and the realities and innovations of battlefield medicine during WWI.



UPGRADES TO THE EXTERIOR AND GROUNDS OF THE MUSEUM AND MEMORIAL

Throughout 2024 and into 2025, improvements are being made to the museum's exterior and grounds, preserving the beauty and historical integrity of the Memorial while also enhancing the visitor experience.

A new South Plaza upgrades the entrance to the Museum and Memorial and the Walk of Honor has been relocated to allow for better drainage and preservation of the bricks. Walking surfaces on the Memorial's stairs and the Memorial Courtyard are upgraded and the two historic buildings that flank the Liberty Memorial Tower - Exhibit Hall and Memory Hall - are cleaned, caulked and ready for the next decade. In total, over 520,000 pounds of limestone were replaced on the grounds. Similar preservation work on the Liberty Memorial Tower was also completed.

**"ONE OF THE BEST MUSEUMS I HAVE
BEEN TO IN THE WORLD. LOVED IT."**

July 2024 visitor

SPECIAL EXHIBITIONS

Special exhibitions and numerous updates to the Main Gallery create a richer and more immersive guest experience. The Main Gallery renovations will be complete just in time to celebrate the Museum and Memorial's centennial in 2026.



SACRED SERVICE

Rabbis, pastors, monks, imams, priests and more served with the fighting nations of World War I; many as unprepared for the horrors of war as the soldiers they served, yet they strove to bring courage, comfort and compassion to millions – on and off the battlefield.



THE LITTLE WAR

What does a world war look like to a child? For some, it was saying good-bye to their grown-ups going away to far-off lands. For others, it was holding their grown-ups' hands as they fled their homes. Often, it was hunger and hardship. Explore the lives of children swept up by the storms of World War I while adults were fighting on the front lines and supporting the war effort.



WAR TOYS: UKRAINE

Internationally-recognized photographer Brian McCarty collaborates with specialized therapists and children who have been affected by conflict on a unique project titled *War Toys*, which is now active in and near Ukraine. The project invokes principles of expressive art therapy to safely gather and articulate children's accounts of warfare.



ONLINE EXHIBITION IN 2024

This digital exhibition highlights objects from *Sacred Service*, the Museum and Memorial's physical exhibition exploring the experiences of chaplains during World War I. This online exhibition features 3-D artifact scans enabling the user to zoom in and turn over objects in a digital environment.

COLLECTIONS HIGHLIGHTS

In 2024, the Museum and Memorial added 205 accessions to its collection (totaling over 5,000 individual objects!). Each week the Curatorial Affairs team responds to a dozen artifact donation inquiries to add to the collection - the most comprehensive and diverse collection of WWI items in the world. If you have a potential donation, visit theworldwar.org/artifact.

ACCESSION HIGHLIGHTS

205
ACCESSIONS
=
5,000
INDIVIDUAL
OBJECTS ADDED



ANTI-SPLINTER MASK
USED BY BRITISH
TANK CREWS



ALGERIAN OFFICER'S
TUNIC FROM THE
1ST REGIMENT DE
TIRAILLEURS ALGERIENS

1924 TIME CAPSULE UNVEILING

In November 1924, construction was well underway for the new Liberty Memorial. Nestling it within the walls of the Tower, at its cornerstone on the Memorial Courtyard, the Liberty Memorial Association laid a time capsule to be opened in 100 years.

A century later, that time capsule was revealed to a live audience! Students attended the event in-person, and a digital audience tuned in to find out what surprises lay inside (like a never-before-read letter from President Calvin Coolidge!). Media coverage captured the excitement in outlets like BBC, CNN and Inside Edition - earning 451 media placements and an estimated reach of 3.8 billion people.

The time capsule unveiling was the first in a series of events to mark the Museum and Memorial's upcoming centennial in 2026. Select items are available for viewing in the Open Storage Center.



"WHEN STUDENTS WERE ASKED IF THEY RECOMMEND THE MUSEUM AS A FUTURE FIELD TRIP FOR STUDENTS, IT WAS AN OVERWHELMING 'YES.'"

Bridle Ridge Elementary



GLOBAL EDUCATION INITIATIVE

Learners from across the world turn to the National WWI Museum and Memorial for trusted insight and transformative learning about the Great War and its enduring impact. Whether through onsite field trips, teacher training and curriculum or innovative digital content, Kansas City continues to serve as a global hub of WWI education and reflection.

DIGITAL LEARNING

22

Twenty-one online exhibitions continue to engage digital audiences.



The Education Resource Database added 21 new teacher resources and 8 new learning resources, reaching educators in all 50 states, D.C., U.S. territories, overseas armed forces, and over 140 nations.



Over 3 million unique website visits, continuing growth in digital engagement.



Top referring sites included Nearpod and Google Classroom, critical tools for today's educators.

REACHING STUDENTS

13,894

**LEARNERS
PARTICIPATED**

219

FIELD TRIPS



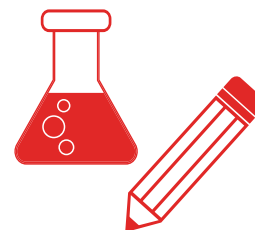
This included 100 grant-funded trips supporting Title 1 schools, reaching diverse learners across the region.

563

EDUCATORS



These educators attended 15 professional development workshops, representing 35 states and five countries.



The Museum and Memorial's commitment to interdisciplinary support continues with the publishing of science-aligned and English/Language Arts lessons.



**SIGN UP FOR THE MUSEUM
AND MEMORIAL'S EDUCATION
NEWSLETTER TODAY!**



COMMUNITY ENGAGEMENT



KANSAS CITY'S FRONT PORCH

As the front porch of Kansas City, the grounds of the National WWI Museum and Memorial are activated year-round. In 2024, the Museum and Memorial welcomed more than 1 million guests from around the globe to the 47 acres.

**OVER
1 MILLION**
VISITED FROM
AROUND THE GLOBE



HOST OF KANSAS CITY'S 2026 WORLD CUP FAN FESTIVAL

Mayor Quinton Lucas and KC2026 announced that the National WWI Museum and Memorial will be the host site of Kansas City FIFA Fan Fest for the 2026 World Cup.

Situated in the heart of downtown Kansas City, Missouri – the Soccer Capital of America – the Museum and Memorial has been the site of celebrations past and present, including four Kansas City Chiefs Super Bowl rallies, the 2015 Royals World Series Victory Parade and co-host of the 2023 NFL Draft. The Museum and Memorial is also celebrating its 100-year anniversary in 2026.

FIFA Fan Festival will be a free, family-friendly event open during the 2026 World Cup tournament in June and July 2026. More details about Kansas City's FIFA Fan Fest will be available at kansascityfwc26.com.

LEARN MORE ABOUT THE
CONNECTION BETWEEN
WWI AND SOCCER!





COMMEMORATION

The opportunity to honor and recognize the individuals who sacrifice and serve remains central to the Museum and Memorial. Memorial Day Weekend draws in thousands to honor those who have lost their lives in service to their country. Later in the year on Veterans Day, thousands more pay tribute to those who served. Each is an opportunity to engage the public in the Museum and Memorial's mission by offering free admission for service members and veterans (as well as spouses and dependents with ID) and half-price admission for the public.



STARS AND STRIPES PICNIC

The City of Kansas City, Missouri's official Independence Day celebration continues to grow! In 2024, the event brought 82,000 people to the grounds, with massive crowds taking in the fireworks at vantage points across the city. Friends and families braved the heat to grab a bite to eat, shop from local vendors, listen to live music and enjoy the largest fireworks display in the city.



TAPS AT THE TOWER

The Museum and Memorial presented the annual Taps at the Tower with a new schedule in 2024. For three evenings beginning on Father's Day, people gathered at sunset at the base of the Liberty Memorial Tower to experience Taps being played during a brief, moving ceremony.



NIGHT AT THE TOWER

Supporters of the Museum and Memorial gathered Sept. 28 to celebrate a Kansas City treasure. Shirley and Barnett Helzberg were the Honorary Chairs and Elaine Drodge Koch, Courtney Kounkel and Ora Reynolds served as Event Chairs.

PUBLIC PROGRAMS



CHECK OUT OVER 700
VIDEOS FEATURING PAST
PROGRAMS, EDUCATIONAL
CONTENT AND MORE!



BRIDGING PAST AND PRESENT

Public Programs at the Museum and Memorial foster community and spark critical conversations about history, society and civic life. Through compelling content, meaningful partnerships and flexible delivery – both onsite and online – the Museum and Memorial engages, educates and inspires across the globe.

29%
INCREASE IN PUBLIC
PROGRAM OFFERINGS
OVER 2023

16%
GROWTH IN
ATTENDANCE
OVER 2023

SIGNATURE EXPERIENCES THAT CONNECT

Living the Great War Weekend completed its tenth year. Winnie-the-Pooh Day engaged with an intergenerational celebration of stories and history. The Lawrence Lecture Series and Pershing Lecture Series continue to attract dedicated audiences from around the globe.

EXPANDING ACCESSIBILITY AND INCLUSION

Accessibility and sensory-friendly programming grew, with new tools like sensory bags, braille and ASL tours. Museum and Memorial public programs reflect a commitment to inclusive storytelling, highlighting underrepresented histories such as Native American service and women's experiences.

POWER OF PARTNERSHIPS

51 community and national partners (a 37% increase over 2023) helped expand audience reach and scholar expertise. Some of these partners include American Public Square, Linda Hall Library, U.S. Army Command and General Staff College, Kansas City Ballet and the Modern War Institute at West Point.

ENGAGING THE WORLD ONLINE

1.5 million YouTube views from over 75 countries underscores our global educational reach. Popular online programs like "A Most Cosmopolitan Front: Salonika" and "Science in the Race to the South Pole" reached wide, diverse audiences.

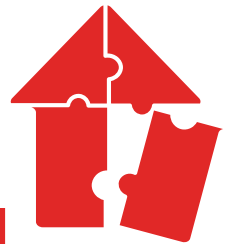


**"IT ENCOURAGED ME TO GO OUT AND
LEARN MORE, WHICH I ALWAYS LOVE
TO COME AWAY FROM A PROGRAM
FEELING. ABSOLUTELY EXCELLENT!"**

Attendee, Lawrence Lecture Series



INCLUSIVE
PROGRAMMING GREW



51
**COMMUNITY AND
NATIONAL PARTNERS**
HELPED EXPAND
AUDIENCE REACH



1.75 MILLION
YOUTUBE VIEWS FROM
OVER **75 COUNTRIES**

SERVING OUR MISSION

NATIONAL WWI MUSEUM AND MEMORIAL



**"WE LOVED TALKING TO THE VOLUNTEERS.
THEY ARE A FANTASTIC RESOURCE AND WE
THOROUGHLY ENJOYED SPENDING TIME
TALKING WITH THEM."**

September 2024 visitor

MUSEUM AND MEMORIAL VOLUNTEERS

In total the Museum and Memorial had 507 volunteers contribute time in 2024 to operations, programming and special events. 293 daily operations volunteers contributed 52,448 hours of service – the equivalent of over \$1.76 million dollars and more than 25 full-time staff members.

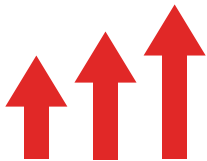
A new volunteer center opened in summer 2024 providing dedicated space for volunteer activities like orientation, daily check-ins and more. In 2024, two individuals reached 10,000 hours of volunteer service – Jerry Schmidt and Kelton Smith.



293 DAILY OPERATIONS VOLUNTEERS



CONTRIBUTED 52,448 HOURS



EQUIVALENT TO OVER \$1.76 MILLION



AND MORE THAN 25 FULL-TIME STAFF MEMBERS

2024 ACES VOLUNTEERS

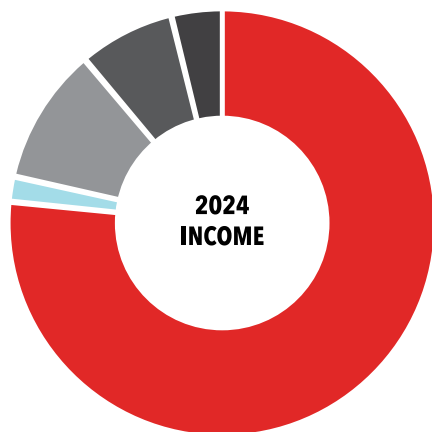
ACES volunteers give 500+ hours of service each year to the museum and memorial.

LINDA NICKISCH	1,179
GERASIM MAYDEN	975
GARY JACKSON	972
DAVE KLOSE	858
PAUL FRANK	839
RICK ROTH	832
JIM TATE	804
CASEY KOTOWICZ	755
JOHN OCHSNER	754
JERRY SCHMIDT	722
STEVEN DIETZ	669
RHONDA MORRIS	666
BRUCE HUMPHRIES	647
CHARLIE VAN WAY III	643
CARL MANNING	641
CAMERON CLEMENTS	627
STEVE HAY	620
CHARLIE WELLS	613
DAVE DAMICO	607
DAVID BABSON	595
DENNIS CROSS	593
FRANK ALBANI	588
JEB COY	549
SUSAN PORTER	540
KEITH BAUM	537
DAVID LUNGREN	512
JAMES LONG	509
LE DENNISTON	501

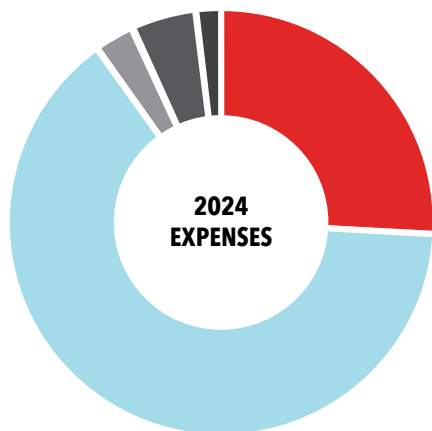
IF YOU ARE INTERESTED IN BECOMING A VOLUNTEER, SIGN UP HERE!



FINANCIALS



- 81%** PHILANTHROPY AND GRANTS
- 2%** MUSEUM STORE (EARNED INCOME - STORE)
- 11%** TICKETING (EARNED INCOME - ADMISSIONS)
- 8%** RENTALS, PROGRAMS AND INVESTMENTS
- 4%** GOVERNMENT AND STATUTORY



- 26%** PERSONNEL AND PROFESSIONAL SERVICES
- 64%** BUILDING, GROUNDS AND GUEST EXPERIENCE
- 3%** COLLECTIONS AND PROGRAMS
- 5%** DEVELOPMENT AND OPERATIONAL COSTS
- 2%** MARKETING, COMMUNICATIONS AND OUTREACH

CONTINUED PROGRESS ON INFRASTRUCTURE

Thanks to generous support from donors and a special appropriation from the State of Missouri, the Museum and Memorial made significant upgrades to refresh and expand the galleries and create a more immersive guest experience. Significant investments in our buildings and grounds infrastructure, addressing deferred maintenance and improvements, have continued. Gallery upgrades and other restoration and renovation projects began in the summer of 2022. The Museum and Memorial expects to be caught up on planned deferred maintenance by the close of 2025.

OUR PLEDGE TO YOU

We promise to use your gift as intended to further advance our mission of remembering, interpreting and understanding the Great War and its enduring impact.

For a copy of the audited financial statements or IRS Form 990, visit theworldwar.org/financials or contact us at accounting@theworldwar.org or 816.888.8100.

SUPPORTERS

AN ENDURING IMPACT 2024 MUSEUM AND MEMORIAL INVESTORS

The National WWI Museum and Memorial relies on the generosity of our donors to advance our mission of remembering, interpreting and understanding the Great War and its enduring impact on the global community. Through your support you help ensure these crucial historical lessons continue to inspire and educate. As a 501(c)3 charitable organization operating without federal or state support, contributions are tax-deductible to the extent allowed by law. The below listing recognizes the generous support of foundations, corporations and individuals supporting operations and capital projects.

FREEDOM (\$1,000,000+)

Lilly Endowment Inc.
State Of Missouri

FLANDERS FIELDS (\$500,000-\$999,999)

City of Kansas City, Missouri

ARMISTICE (\$100,000-\$499,999)

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the Pritzker Military Museum & Library
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John Murphy and Kristin Fraser
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Mary and Mittal Patel
James and Lois Pearce ^
Peter and Cappy Powell
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Thomas Rhoads
Lisa and Charles Schellhorn
Ram and Radha Shankar
Stark Wolkoff Foundation, UMB Bank, n.a.,
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The Doctors Michella and Michael Stiles
Iain Thomson ^
Randy and Jona Vance
Brian Villers ^
Dennis and Mary Beth Welzenbach
White-Simchowicz Family Charitable Fund ^
John Williams
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