

**THE NATIONAL  
WWI MUSEUM  
AND MEMORIAL**

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2018 ANNUAL REPORT

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Front Cover: The Peace and Remembrance illumination commemorated the centennial of the World War I armistice (photo by Jason Penberthy). Back Cover: Each of the 9,000 poppies underneath the Paul Sunderland Bridge represents 1,000 combatant deaths in World War I – 9 million total

# COMMEMORATING THE FALLEN, CELEBRATING THE PEACE



## DEAR FRIENDS,

At the 11th hour of the 11th day of the 11th month in 1918, the guns finally fell silent.

After more than four years of the most horrific warfare humans had ever endured, an uneasy peace swept across the fields of Western Europe.

Imagine what that must have felt like for the combatants – on both sides – one minute at war, the next at peace. Now, consider the fate of those such as Kansas City resident Pvt. Wayne Miner. A son of slaves, Miner volunteered for an ammunition run to a machine gun outpost hours before the armistice took effect. He died in service to his country moments before the armistice. He became one of an estimated 3,000 personnel killed during the period of time between when the armistice was agreed to (5 a.m.) and when it took effect (11 a.m.).

Miner's story raises an array of questions: Why did fighting continue that morning? Why weren't both sides more passive? What prompted Miner – quite possibly aware of the war's impending end – to volunteer for a dangerous assignment?

We share the stories of heroes like Wayne Miner, in part, because they prompt us to ask important questions – both about the world of 100 years ago and the world we live in today. World War I is the defining event of the 20th century and beyond, and it's as relevant now as it's ever been.

Our mission of educating the public about the Great War and its enduring impact continued through 2018. We are pleased to report that, for the fifth-consecutive year, the Museum and Memorial broke several records on the strength of these efforts. In 2018, the Museum and Memorial achieved the following:

- Fourth-consecutive year serving more than 500,000 visitors (646,453)
- Record for website pageviews (2.3 million)
- Record for education participations (14.5 million)
- Record for media impressions (4.3 billion)
- Ranked as one of the top 25 museums in the nation by TripAdvisor

This list represents a small cross-section of our achievements in 2018, and we gratefully thank our partners, donors and members for their incredible support in making our success possible.

If you haven't engaged with us, we encourage you to take the opportunity and join us as the world continues to look to the National WWI Museum and Memorial during the centennial commemoration of the war that changed everything.

SINCERELY,

A handwritten signature in black ink, appearing to read 'Matthew Naylor'.

Matthew Naylor, Ph.D. | *President & CEO*  
National WWI Museum and Memorial

A handwritten signature in black ink, appearing to read 'Mark Henderson'.

Mark Henderson | *Board of Trustees*  
Chairman









# COMMEMORATE THE FALLEN, CELEBRATE THE PEACE

## *Armistice Centennial Commemoration*

Fighting on the First World War's Western Front ended on Nov. 11, 1918 at "the eleventh hour of the 11th day of the 11th month." Leading up to the centennial of the World War I armistice on Nov. 11, 2018, more than 100,000 people from across the world participated in events at the Museum and Memorial, including the striking *Peace and Remembrance* illumination, engaging programs and incredibly moving ceremonies on Nov. 11 featuring participants from 12 nations and six continents.



# KANSAS CITY'S FRONT PORCH

## *Community Activities*

Thousands of individuals gathered at the Museum and Memorial for special events in 2018.



### ARMISTICE COMMEMORATION WEEKEND

Admission was free for veterans and active duty military personnel, as well as half-price for the public throughout the weekend as the world commemorated the centennial of the World War I armistice. Featured events included the *Peace and Remembrance* illumination, the *Reflections of Hope: Armistice 1918* art installation by Ada Koch, a commemoration ceremony on Nov. 11 and a bell tolling ceremony at the 11th hour of the 11th day of the 11th month, 100 years after the armistice.



### MEMORIAL DAY WEEKEND

The Memorial Day ceremony featured remarks from Congressman Emanuel Cleaver II and Mayor Sly James, a keynote address from former astronaut/space shuttle commander Jon McBride and performances from the USAF of Mid-America Hot Brass Band, operatic baritone John Brancy and pianist Peter Dugan.



## CELEBRATION AT THE STATION

Tens of thousands of spectators gathered on the north lawn of the Museum and Memorial for the Kansas City Symphony's 16th annual Celebration at the Station – the largest free Memorial Day weekend festival in the Midwest. With Union Station as a backdrop, the event featured a moving Symphony concert, the city's grandest fireworks display and much more.



## USPS STAMP DEDICATION CEREMONY

The Museum and Memorial partnered with the U.S. Postal Service to commemorate American entry into the Great War with the unveiling of the "World War I: Turning the Tide" stamp.

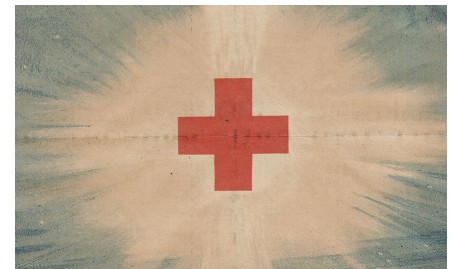
## ONE COMMUNITY

Echoing the inscribed message on the Great Frieze, Museum and Memorial President and CEO Dr. Matthew Naylor led a discussion on continuing to build "a just and lasting peace" in Kansas City. The event featured Sergeant Everett Babcock from the Kansas City Missouri Police Department, Wyandotte County District Attorney Mark Dupree, Captain Ron Johnson from the Missouri State Highway Patrol, 16th Circuit Court of Jackson County Judge Jalilah Otto and KC Mothers in Charge founder Rosilyn Temple.



## TAPS AT THE TOWER

In its fifth year, more than 2,000 people attended the deeply moving event from June 17-23 to hear Taps played at the base of the Liberty Memorial Tower.



## CENTENNIAL BLOOD DRIVE

Blood was stored for future transfusions for the first time in World War I. In recognition of this life-saving achievement, the Museum and Memorial partnered with the Community Blood Center for a public centennial donation event that yielded 27 units of blood.

# CONNECTING WITH COMMUNITIES

## Partnerships

The Museum and Memorial teamed with more than 100 organizations worldwide in 2018, highlighting the enduring impact of the Great War.



### KANSAS CITY AUTO MUSEUM

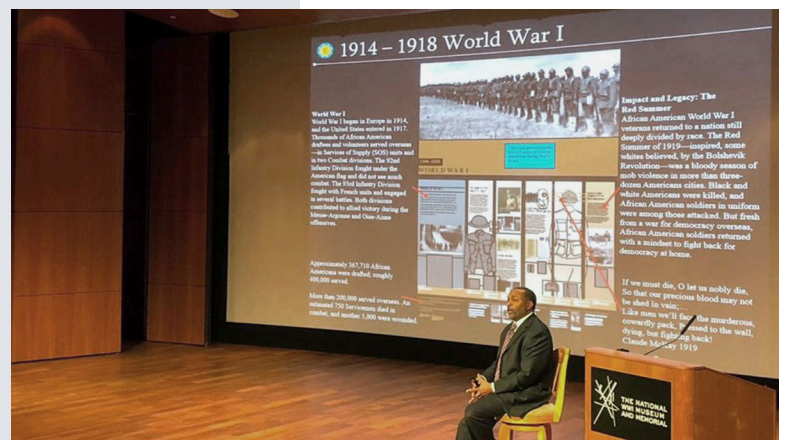
The Great Car Show collaboration with the Kansas City Auto Museum on July 29 featured more than 200 vehicles of all makes and models. Thousands of attendees from across the region descended on the Museum and Memorial for the event.

### GARMENT DISTRICT HISTORY CRAWL

With the Kansas City Public Library, Young Friends of the Kansas City Public Library, The Modernists and Kansas City Museum, the Museum and Memorial offered a unique glimpse into our city's past, hosting a history crawl walking tour of Garment District buildings and landmarks that played important roles in Kansas City history.

### GREATER KANSAS CITY BLACK HISTORY STUDY GROUP

The Museum and Memorial partnered with the Greater Kansas City Black History Study Group on a pair of programs in 2018, including a presentation from Col. (ret.) Krewasky Salter on the impact of World War I and a discussion from Col. (ret.) Bernard Harris on training camps for African American officers in WWI.







#### THE MODERNISTS

In its third full year, the young friends group of the Museum and Memorial continued its success by expanding membership and collaborating with a host of partners for a series of engaging programs and experiences.

#### NATIONAL ARCHIVES AT KANSAS CITY

The organizations co-presented seven events in 2018, including two programs examining the U.S. Women Signal Corps telephone operators, a pair of programs about the impact of WWI on the American Jewish population, an event about Hitler and WWI, a screening of *Served Like a Girl* and a presentation on African American officer training camps in WWI.

#### NATIONAL MUSEUM OF TOYS AND MINIATURES

In partnership with the National Museum of Toys and Miniatures, the organizations offered programs on the women who created doll-sized versions of French couture in early 20th century Paris and on popular games and toys during World War I.

#### GOOGLE ARTS & CULTURE

The partnership with Google Cultural Institute on its Arts & Culture platform expanded again in 2018. Among the additions were digital experiences including virtual reality fieldtrips, gallery walk-throughs and several new exhibitions.

#### KCPT

In partnership with KCPT, the Museum and Memorial screened *Served Like a Girl*, which chronicled the lives of female veterans transitioning from soldiers to civilians. The organization also co-presented *Women at War*, a series of stories about women affected by conflict beginning in WWI.



#### SPORTING KC/ THE SOCCER LOT

In its sixth year, the Museum and Memorial partnered with Sporting KC and The Soccer Lot to host the Truce Tournament and watch party on Dec. 26 with nearly 300 people participating.

# SHOWCASING THE GREAT WAR

## *Museum and Memorial Exhibitions*

The Museum and Memorial curated or hosted 12 special exhibitions in 2018 featuring objects and documents from countries throughout the world.



JOHN SINGER SARGENT  
**gassed**

### JOHN SINGER SARGENT GASSED

John Singer Sargent's incredible masterpiece *Gassed* is truly one of the giants of the art world at more than nine feet tall by 21 feet long. The landmark painting was the focal point in this exhibition that also included original maps of the dressing station where Sargent witnessed the famous scene. Many reproductions of his study drawings and historical and contemporary objects on detection and protection from chemical warfare were also on view.

### REVOLUTIONS! 1917

The exhibition featured the incredible events that occurred worldwide from America's official entry into the war and Russia's upheavals from an imperial state to Bolshevik rule. The stalemated battles on the Western Front and in other theaters and troubles on the home fronts also led to societal changes, mutinies and revolts.

## Fields of Battle Lands of Peace

★ THE DOUGHBOYS ★  
1917 - 1918

**FIELDS OF BATTLE, LANDS OF PEACE:** The Doughboys 1917-1918  
Michael St Maur Sheil's portraits of WWI battlefields are featured in an outdoor photographic exhibition curated by the Museum and Memorial, which tells of the healed scars of the First World War through our only remaining living witness: the fields of battle themselves. The traveling exhibition was opened by the Lord Mayor of London and has already been seen by more than 5 million people with appearances in Atlanta, Chicago and New York in 2018.

**POSTERS AS MUNITIONS**  
Soon after the outset of WWI, the poster, previously the successful medium of commercial advertising, was recognized as a means of spreading national propaganda with unlimited possibilities. The exhibition showcased the depth and breadth of the collection through a series of works on exhibition for the first time at the Museum and Memorial.



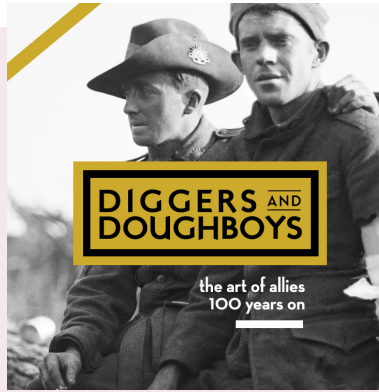
### FOR LIBERTY: AMERICAN JEWISH EXPERIENCE IN WWI

Hailed as "remarkably prescient" by the *New York Times*, this special exhibition examined the American Jewish battlefield and homefront participation through a series of remarkable stories and objects. Featured items included Irving Berlin's draft registration card and the handwritten draft of the Balfour Declaration, which eventually paved the way for the establishment of the Jewish state.



### DIGGERS AND DOUGHBOYS:

The Art of Allies 100 Years On  
Australian and American troops fought side-by-side for the first time in July 1918 during WWI. Since then, the Diggers (Australians) and Doughboys (Americans) supported each other in every major military conflict, including Korea, Vietnam, Iraq and Afghanistan. This exhibition featured incredible artwork from the Australian War Memorial Collection illustrating the unique comradeship between the two countries.



### DEVASTATED LANDS

World War I left behind an unprecedented path of desolate landscapes. By the end of the war, much of the Western Front resembled anything but rolling country sides. Instead, the destruction yielded topography akin to an uninhabited planet. This exhibition examined the battered lands through a series of jarring photographs and illustrations.

# CRUCIBLE

## LIFE & DEATH IN 1918

### CRUCIBLE: LIFE & DEATH IN 1918

For the Doughboys on the Western Front, 1918 was their year. It was the crucible where the American land forces forged their fighting force. They fought alongside their main allies from Cantigny to Belleau Wood to the Champagne Region, the Piave River to the Marne to St. Mihiel to the Meuse Argonne to Vladivostok. This exhibition focused on individuals and their lives and deaths in the crucible of 1918.



### WAR AROUND US:

Soldier Artist Impressions  
Creating art when surrounded by war seems contradictory. Artists Jean Lefort, Curtiney George Foote, Charles Thatcher Shellabarger, Myron Chapin and Jean Berne-Bellecour demonstrated several ways one can capture wartime experiences using the fields, villages and people who witnessed the devastation of WWI.



### THE WORLD REMEMBERS

The Museum and Memorial participated in this international education project whose purpose is to remember and honor the combatants who perished during each year of the war by displaying their names in more than 100 locations throughout Europe and North America.

### EXHIBITION LOANS

In 2018, the Museum and Memorial loaned 147 objects to 21 institutions across the country, including the National Constitution Center, the National Czech & Slovak Museum & Library, the National Inventors Hall of Fame and The Durham Museum.

### IMAGES OF THE GREAT WAR: AMERICA CROSSES THE ATLANTIC

Focusing on the final two years of the Great War with the emphasis on American involvement, this exhibition featured works by French, British, German and American artists who attempted to capture the harsh realities of the incredibly brutal war.

# LEARNING ACROSS THE WORLD

## *Digital Museum and Memorial*

Individuals from 202 countries and territories across the world accessed the Museum and Memorial's digital content in 2018 with more than 14.5 million learner participations.



### SCHOLASTIC

With support from Bank of America Charitable Foundation and the U.S. World War One Centennial Commission, the Museum and Memorial partnered with Scholastic in a multi-faceted effort to reach students across the country. Through a variety of channels, including online videos, lesson plans and educational materials, the initiative reached more than 11 million students.

### COLLECTIONS DATABASE

The Museum and Memorial added 4,446 records to its searchable database in 2018, raising the total to 36,560 records. During the year, nearly 30,000 individuals from 107 countries viewed more than 313,000 pages within the online database.

### TEACHING RESOURCE DATABASE

Uniting partners from around the globe, the Museum and Memorial generates the leading searchable database for diverse, primary-source driven resources for classroom use addressing the varied lenses and enduring lessons of the war. Located at [theworldwar.org/education](http://theworldwar.org/education), this invaluable tool features more than 200 published and partner resources that reached more than 1.5 million students in 2018 – an increase of 34 percent compared to 2017.

### UNDERSTANDING THE GREAT WAR NEWSLETTER

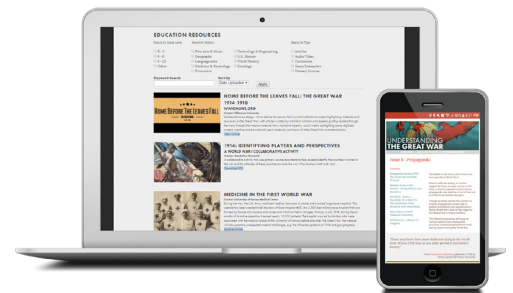
In partnership with the U.S. World War One Centennial Commission, the Museum and Memorial provides a bimonthly educator newsletter addressing critical topics related to WWI, including Women in War, Medicine and Shell Shock and Remembrance and Gold Star Mothers. In its third year, the newsletter increased the volume of resources accessed by 29 percent.

### BROADCASTING TO YOU

With more than 400 videos available on the Museum and Memorial's YouTube channel, guests watched 9,192,549 minutes of content in 2018 – an increase of more than 100 percent compared to 2017. Nearly 50 percent of viewership was from outside the United States.

### ONLINE EXHIBITIONS

The Museum and Memorial's online exhibitions saw 183,710 pageviews in 2018 through significantly expanded offerings, including virtual reality fieldtrips, gallery walk-throughs and several new exhibitions through the Google Arts & Culture platform.



### ONLINE EDITORIAL CONTENT

In 2018, the Museum and Memorial expanded its online articles, videos and other informative digital content, including engaging pieces on the impact of the armistice, the Hundred Days Offensive, the role of women in WWI and much more.



# RAISING AWARENESS

## *Educational Programs*

Museum and Memorial programs advanced the organization's mission to educate the public about the Great War's enduring impact.



### 2018 SYMPOSIUM

The Museum and Memorial addressed the complex situations found throughout the world in 1918 during the symposium *1918: Crucible of War*. Nearly 200 participants enjoyed presentations from renowned scholars and authors, including Pulitzer Prize winner David Kennedy.

### TEACHER SEMINARS

The Museum and Memorial partnered with Gilder Lehrman Institute of American History and the Harry S. Truman Library and Museum to host 85 teachers for two different week-long seminars. The organization also launched WWI 360, a series of teacher workshops across the country. Partners include National History Day, the William J. Clinton Presidential Library and Museum, the Herbert Hoover Library and Museum and the Federal Reserve.



### BATTLEFIELD TOURS

The Museum and Memorial led a pair of tours in 2018 – an American Expeditionary Forces-inspired tour of France as well as a tour retracing the steps of Captain Harry S. Truman in collaboration with the Truman Library Institute. The organization also co-sponsored two international trips for high school students.



### HANDS-ON HISTORY

A staple of family-friendly programming, the Museum and Memorial expanded on the traditional offering of Hands-on History in conjunction with the special exhibition *John Singer Sargent Gassed*, which featured an interactive examination of the colossal artwork.

### PERSHING LECTURE SERIES

In partnership with the Command and General Staff College Foundation, the Museum and Memorial continued the *John J. Pershing Great War Centennial Lecture Series* featuring distinguished CGSC Department of Military History professors addressing the world-changing conflict and its enduring impact.



### OPERATION: UNCORKED

The Museum and Memorial continued this popular series showcasing the unexpected connections between WWI and contemporary life. *Operation: Uncorked* attracted nearly 200 guests for seasonal sips and delicious food from some of Kansas City's finest restaurants with Master Sommelier/Master of Wine Doug Frost leading a conversation about the legacy of champagne and the war.

### SCHOOL FIELD TRIPS

In 2018, the Museum and Memorial hosted 413 school visits with 18,635 learners onsite. Of responding teachers, 100 percent said they would recommend a field trip to the Museum and Memorial.

# SURGING MOMENTUM

## 2018 Museum and Memorial Highlights

Records fell by the wayside for the fifth-consecutive year as the Museum and Memorial enjoyed national and international exposure.



### WYLIE GALLERY

The \$5 million Wylie Gallery debuted in 2018 by hosting one of the largest war-related works of art in the world – the colossal painting *Gassed* by John Singer Sargent. A second exhibition, *For Liberty: American Jewish Experience in WWI* followed.

### ATTENDANCE

Visitors from across the world propelled the Museum and Memorial to breaking its attendance record for the fifth-consecutive year. The organization served 646,453 guests, while attendance increased 29 percent to 465,193 compared to 2017 with an additional 181,260 individuals participating in activities held on the Museum and Memorial's exterior campus grounds.

### WEBSITE

The Museum and Memorial enjoyed its highest traffic year ever with 2,321,055 pageviews, 943,391 visits and 699,825 unique visitors. Additionally, the Museum and Memorial set its record for the highest traffic month in history with 337,238 pageviews in November.

**PATRONS FROM 88 COUNTRIES AND SIX CONTINENTS VISITED THE MUSEUM AND MEMORIAL IN 2018**

### MUSEUM STORE

The Museum and Memorial set its all-time record with nearly \$850,000 in sales during the year – the second consecutive year the organization exceeded \$825,000 in sales.

Tunic worn by Grace D. Banker







### EVENT RENTALS

The Museum and Memorial welcomed 50,354 guests in conjunction with space rentals in 2018 – a nine percent increase over 2017.

### SOCIAL MEDIA

In 2018, the Museum and Memorial increased its Facebook audience by 12 percent to 90,765, its Twitter audience by nine percent to 36,043 and Instagram followers by 82 percent to 5,704. The organization set records on Twitter with 46,603 clicks (110 percent increase from 2017), 10,820 retweets (34 percent increase), 129,754 engagements (37 percent increase) and 4,308,893 impressions (29 percent increase). Records were set across the board on YouTube with 9,191,812 minutes watched (112 percent increase), 492,591 video views (75 percent increase) and an 18:39 average view duration (21 percent increase).

### COMMEMORATIVE OPPORTUNITIES

Individuals supported the Museum and Memorial in a variety of ways, including contributing \$151,940 toward Armistice Poppies, the Walk of Honor and the Centennial Flag Program Presented by Edward Jones, an increase of 146 percent over 2017.

### AWARDS AND RECOGNITION

TripAdvisor ranked the Museum and Memorial among the top 25 museums in the nation among the 35,000+ museums in the U.S. For the 12th-straight year, TripAdvisor rated the organization as the No. 1 attraction in Kansas City, while the Museum and Memorial was ranked as one of the top 100 military sites in the country by Top Military Destinations.

### ACQUISITIONS

In 2018, the Museum and Memorial had 197 accessions, which can contain a single object or thousands of individual items. Highlights include: a uniform and many items from the service of Grace D. Banker, Chief, U.S. Signal Corps Telephone Operator, Distinguished Service Medal recipient; six Russian uniforms from both sides of the Russian Civil War; a large oil painting on canvas by noted French artist Edmond Levellier from 1918 of a scene of destroyed landscape with French field artillery; a "History of the 304th Tank Corps" attributed to George S. Patton; and a comprehensive photo album of U.S. Base Hospital No. 114.

### MEDIA PLACEMENTS

During the course of the year, media outlets from 22 countries and 48 different states filed 2,549 stories about the Museum and Memorial accounting for 4.3 billion media impressions. Highlights included on-location broadcasts by *CBS Evening News*, *FOX News* and *NBC Nightly News* as well as appearances in outlets such as *Buzzfeed*, *France Today*, the *Los Angeles Times*, *National Geographic*, *National Public Radio*, the *New York Times*, the *Washington Post* and *USA Today*.



Dr. Matthew Naylor at the National Press Club

### NIGHT AT THE TOWER

More than 500 people attended the fourth annual Night at the Tower fundraising event, raising more than \$520,000 in support for the Museum and Memorial – an increase of 28 percent compared to 2017. The Kemper Families were the Honorary Chairmen with Robin and Scott Boswell and Lisa and Mike Hagedorn serving as co-chairmen.



**RANKED BY TRIPADVISOR AS ONE OF THE TOP 25 MUSEUMS IN THE U.S.**

# DONATING SERVICE

## *Museum and Memorial Volunteers*

434 volunteers contributed 66,268 hours of service in 2018 – the equivalent to \$1.6 million in services and more than 32 full-time staff members.



**BOB McSWEENEY**



**RICK ROTH**



**DENNIS CROSS**

### 2018 VOLUNTEERS WITH MORE THAN 500 Hours of Service

Bob McSweeney . . . . .	1,367
Jerry Schmidt . . . . .	839
Le Denniston . . . . .	829
Paul Frank . . . . .	808
Jim Tate . . . . .	798
Dennis Cross . . . . .	763
Dennis Murphy . . . . .	744
Kelton Smith . . . . .	709
Dave Damico . . . . .	698
Jim Phelps . . . . .	696
Charlie Wells . . . . .	688
Jan Frick . . . . .	674
Rick Roth . . . . .	650
Al Ludwig . . . . .	647
Darrell Smith . . . . .	642
David Holmquist . . . . .	633
John Cunningham . . . . .	577
Ken Starkey . . . . .	564
Dave Paulsell . . . . .	562
Casey Kotowicz . . . . .	556
Ron Derks . . . . .	551
Frank Albani . . . . .	551
Jane Tierney . . . . .	549
Terry Noland . . . . .	549
Carl Manning . . . . .	547
David Babson . . . . .	537
Ron Magee . . . . .	524
Keith Baum . . . . .	520
Larry Favrow . . . . .	515
Jack Schrimsher . . . . .	515
Kit Culver . . . . .	501



# DONATING SERVICE

## 2018 Museum and Memorial Volunteers

Frank Albani  
Megan Albertson  
Todd Albertson  
Jim Algie  
George Allin  
Danni Altman-Newell  
David Babson  
Dave Bahan  
Jim Balsamo  
Keith Baum  
David Bedwell  
Frank Belluardo  
Mike Berry  
Pete Blair  
Jessica Blom  
Al Bolte  
Mike Boothe  
Riley Bradshaw  
Lorie Braud  
Bob Buchanan  
Erik Buck\*  
Bill Buckner  
Bill Buechele  
Henry Bullock  
Burgess Burch  
Bill Burger  
Mike Burke  
Dan Burnett  
Mary Ann Burns  
Gene Burt  
Leo Carrillo  
Jim Chaar  
Darin Challacombe  
Monica Cho  
Eric Cierpiot  
Serena Clark  
April Cochran  
Steve Cohn  
Terry Collins  
Jim Courtney  
Madelyn Cox-Guerra  
Jeb Coy  
Nancy Cramer  
Pat Croker  
Dennis Cross  
Kit Culver  
John Cunningham  
Lucy Dahlstrom  
Dave Damico  
Charlie Daniells  
Doug Darling  
Nancy Day  
Katherine Delk-Calkins  
Le Denniston  
Martha DePasco  
Ron Derks  
Alan Dietchman  
Steven Dietz  
Dick Dillow  
Larry Dolci  
Mark Dold  
Jim Donovan  
Collins Drake\*  
Kevin Drake  
Bob Dudley

Diane Dunford  
Randy Dunford  
Tom Dyer  
Chuck Eberle  
Ron Einbender  
Jon Elsea  
Bruce Enlow  
Gus Erdman  
Derek Etheridge  
Carol Fair  
Shawn Faulkner  
Larry Favrow  
John Ferry  
Jonathan Fields  
Hal Fisher  
John Flick  
Margie Foley  
Bob Ford  
Carsten Foster  
Paul Frank  
Mary Frey  
Jan Frick  
Tom Friedmann  
Al Fry  
Fred Gahr  
Greg Galvin  
Stan Gerber  
David Gerson  
Tim Gerstner  
John Girando  
Spencer Goddard  
Avery Goetz  
Rick Goheen  
Barry Gordon  
Jim Griggs II  
Stockton Grunewald  
Joe Guerra  
Anthony Hapgood  
Patrick Harkins  
Bernard Harris  
Bill Harris  
Beverly Harvey  
Carol Herndon  
Mike Hicks  
Robert Hill  
Brad Hoffman  
Betsy Holliday  
David Holmquist  
Candy Houghton  
Jim Howk  
Ron Huerter  
Bruce Humphries  
Roger Hurwitz  
Jim Hutcheson  
Ted Iliff  
Jerry Jackson  
Jason James  
Thomas James  
Frank Jardon  
Garrett Jones  
Jacob Kartman  
Jim Kary  
Scott Keith  
Paul Keithley  
Kwynn Kelly

Bruce Kinzer  
Lloyd Kirk  
George Kirkwood  
Alan Klein  
Dave Klose  
Julia Koncak  
Casey Kotowicz  
Ed Ladegaard  
Jerry Lakey  
Jayne Langham  
Julie Lederer  
Laura Lehman-Hawes  
Wayne Leidwanger  
Pat Leive  
Jeff Leser  
Joseph Letcavage  
Elisabeth Letts  
Jackson Letts  
Dennis Linton  
Haley Livingston  
Jim Long  
Jeff Lopez  
Al Ludwig  
David Lungren  
Robert Macdonald  
Ron Magee  
Phil Mall  
Louie Mallot  
Carl Manning  
Tom Marchioro  
Jeff May  
Rick McClellan  
Melanie McClinnis  
Arvel McElroy  
Don McFarland  
Kyle McRoberts  
Bob McSweeney  
Nancy McSweeney  
Michael Meerian  
John Meiers  
Karl Menninger  
Gary Meyer  
John Michaels  
Doug Millison  
Chuck Mills  
Wayne Mizer  
John Moenius  
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Karen Moore  
Heather Morrow  
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Sherry Muirhead  
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Mark Murphy  
Russ Murphy Jr.  
Avery Murray  
Virginia Murray  
Dave Napoli  
John Neal  
Beth Niblo  
Jared Nichols  
Linda Nickisch  
Terry Noland  
George Norton

Buzz O'Brien  
Lolly Ockerstrom-Snyder  
Doug Orbin  
Dean Orr  
Rocky Osborn  
Bart Parish  
Nancy Parks  
Owl Parmet  
Stan Parsons  
Jeff Patrick  
Dave Paulsell  
Rachel Payne  
David Pendleton  
Bob Peterson  
Jim Phelps  
Tim Phillips  
Todd Phipps  
Steve Pierce  
Terry Purdie  
Mark Quinlin  
George Raach\*  
Russ Rebman  
Paul Reed  
Tim Reed  
John Reichley  
Gary Reinbold  
Bob Reinhardt  
Gabriel Richards  
Deb Rinehart  
Daryl Roller  
Alex Rosser  
Rick Roth  
Shel Roufa  
John Saper  
Brent Sauer  
Thom Schlosser  
Dan Schlozman  
Jerry Schmidt  
Bill Schmidt  
Jack Schrimsher  
Randy Seiner  
Fred Shields  
Marty Shields  
Dennis Shoemaker  
David Simmons  
Pat Sirridge  
Darrell Smith  
Kelton Smith  
Bill Snider  
Mel Snyder  
Mike Somodi  
Mike Sparks  
Diann Spencer  
Pam Stafford  
Taten Stamm  
Susan Stanton  
Ken Starkey  
Jason Stephens  
Jim Stewart  
Daniel Stuart  
Jon Styslinger  
John Sutton  
Jim Tate  
Clarence Taylor  
Judith Taylor

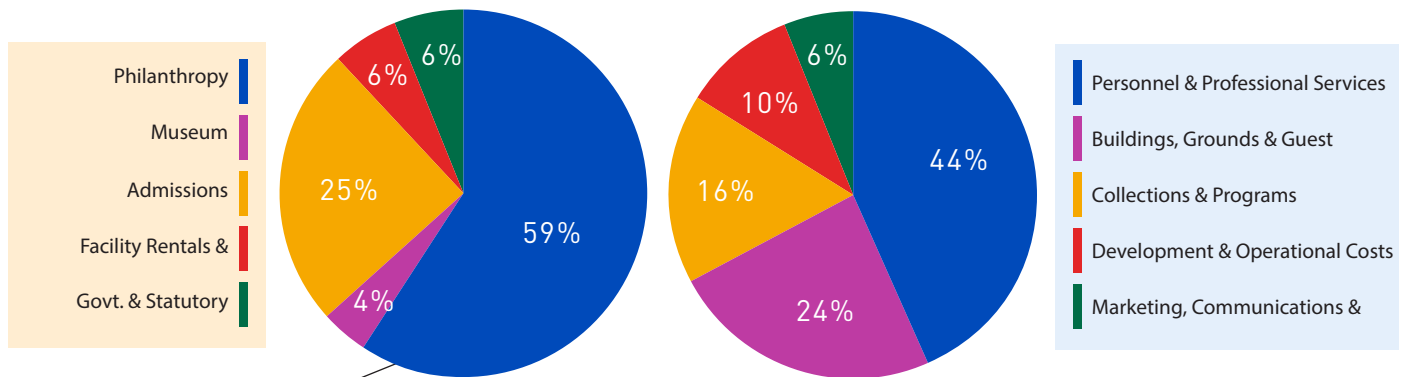
Claudine Thomas  
Frank Thompson  
Ronnie Thompson  
Jane Tierney  
Amy Tonyes  
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# YOUR SUPPORT MADE THE DIFFERENCE

## *Financials*

The National WWI Museum and Memorial is a large campus of beautiful parklands, historic structures and the world's most comprehensive World War I collection. Without question, it's an icon of Kansas City. Serving more than 650,000 people directly in 2018, plus millions more through the organization's digital initiatives, the Museum and Memorial's reach is incredibly broad. In 2018, the organization experienced stronger giving from donors and increased attendance.



### WHERE DID THE MONEY COME FROM?

During 2018, 59 percent of income was given by generous donors – individuals, businesses and foundations who have a passion for missions that matter and chose to support the Museum and Memorial. Another 35 percent of income came from admissions, sales at the Museum Store, the Over There Café, events, space rental and other income such as investment earnings. Through a partnership, Kansas City Parks and Recreation contributed six percent of the organization's income to manage the Museum, the Memorial and the grounds.

### HOW YOUR SUPPORT IS USED

Much of the Museum and Memorial's income is used for delivering exceptional experiences to visitors. This includes: care of the grounds, upkeep of the facilities and guest amenities (24 percent); personnel and professional services to operate the Museum and Memorial (44 percent); expanding/caring for the collection and providing exceptional programming and events (16 percent); educating and informing the public about the Museum and Memorial's mission and events (six percent); and development of new partnerships and operational costs (10 percent).

### OUR PLEDGE TO YOU

Gifts of all sizes are needed to support the work of the organization. With no federal funding, the Museum and Memorial relies on members, supporters and corporate and foundation partners to invest in our mission to make a difference. The organization promises to use your gift as intended to further advance its mission as America's leading Museum and Memorial dedicated to interpreting, understanding and remembering the Great War and its enduring impact.

For a copy of the audited financial statement or IRS Form 990, visit [theworldwar.org/financials](http://theworldwar.org/financials) or contact us at [accounting@theworldwar.org](mailto:accounting@theworldwar.org) or 816.888.8100.



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